



## ENVIRONMENTAL POLICY STATEMENT

Accor recognises the importance to customers and the wider community of implementing responsible environmental management systems at the corporate level into our day to day activities and long term transactions.

Accor acknowledges that an environmentally responsible corporation contributes to sustainable development and will improve the overall management of our resources.

Accor will demonstrate our commitment by maintaining procedures to minimise our impact on the environment, focusing on the prevention of pollution, minimisation and careful storage and transport of waste, and the implementation of principals of re-use and recycling.

Accor will follow best practice guidelines and management procedures to maximise compliance with applicable environmental legislation by ensuring that sound environmental management systems are in place and all management and employees are aware of their responsibilities and are provided with the knowledge, skills and resources to meet our obligations.

Accor shall endeavour to ensure that best practice environmental management applies to all their workplaces, personnel, contractors and suppliers.

A handwritten signature in black ink, appearing to read "Michael Issenberg", is written over a faint dotted line.

**MICHAEL ISSENBERG**  
Managing Director  
Asia Pacific

**GENERAL MANAGER**  
Date:

Date: November 2007  
Next review: November 2008

I acknowledge that I have read and understand the above Accor Policy:

Signed: \_\_\_\_\_ Date: \_\_\_\_\_

Name: \_\_\_\_\_